# **GRI CONTENT INDEX**

The G4 guidelines of the Global Reporting Initiative (GRI) have been adopted as the basis for Harmony's Integrated Annual Report 2016. Harmony has reported in accordance with the "core" option.

SizweNtsalubaGobodo Inc has assured selected sustainability information in this report (see ASSURANCE REPORT on pages 124 to 125 of the Integrated Annual Report 2017).

|  | Section reference   | Page                    |
|--|---|-------------------------|
| STRATEGY AND ANALYSIS  |   |                         |
| <b>G4-1:</b> Provide a statement from the most senior decision-maker of the organisation (such as CEO, chair, or equivalent senior position) about the relevance of sustainability to the  | CHAIRMAN'S LETTER  CHIEF EXECUTIVE OFFICER'S REVIEW  SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 12-13<br>14-15<br>20-23 |
| organisation and the organisation's strategy for addressing sustainability   |   |                         |
| ORGANISATIONAL PROFILE   |   |                         |
| <b>G4-3:</b> Report the name of the organisation   | Throughout the report   |                         |
| <b>G4-4:</b> Report the primary brands, products and services  | CORPORATE PROFILE   | 4-5                     |
| <b>G4-5:</b> Report the location of the organisation's headquarters  | CORPORATE PROFILE   | 4                       |
| <b>G4-6:</b> Report the number of countries where the organisation operates, and names of countries where either the organisation has significant operations or that are specifically relevant to the sustainability topics covered in the report  | CORPORATE PROFILE   | 4-5                     |
| G4-7: Report the nature of ownership and legal form  | CORPORATE PROFILE   | 4                       |
|  | SHAREHOLDER INFORMATION   | 128-130                 |
| <b>G4-8:</b> Report the markets served (including geographic breakdown, sectors served, and types of customers and beneficiaries)  | CORPORATE PROFILE OUR BUSINESS CONTEXT  | 5<br>31                 |
| <b>G4-9:</b> Report the scale of the organisation, including:  | KEY FEATURES YEAR-ON-YEAR   | IFC                     |
| Total number of employees  | CORPORATE PROFILE   | 4-5                     |
| Total number of operations   | VALUE CREATION  | 8                       |
| <ul> <li>Net sales (for private sector organisations) or net<br/>revenues (for public sector organisations)</li> </ul>   | HOW WE PERFORMED FINANCIAL DIRECTOR'S REPORT  | 10-11<br>16-19          |
| <ul> <li>Total capitalisation broken down in terms of debt and<br/>equity (for private-sector organisations)</li> </ul>  | EMPLOYEES AND COMMUNITIES   | 52                      |
| <ul> <li>Quantity of products or services provided</li> </ul>  |   |                         |
| <b>G4-10:</b> Report the composition of the workforce, including:  | CORPORATE PROFILE   | 5                       |
| <ul> <li>Report the total number of employees by employment</li> </ul>   | VALUE CREATION  | 9                       |
| contract and gender  | HOW WE PERFORMED  | 11                      |
| <ul> <li>Report the total number of permanent employees by<br/>employment type and gender</li> </ul>   | EMPLOYEES AND COMMUNITIES   | 52-53                   |
| <ul> <li>Report the total workforce by employees and supervised<br/>workers and by gender</li> </ul>   |   |                         |
| <ul> <li>Report the total workforce by region and gender</li> </ul>  |   |                         |
| <ul> <li>Report whether a substantial portion of the<br/>organisation's work is performed by workers who are<br/>legally recognised as self-employed, or by individuals<br/>other than employees or supervised workers, including<br/>employees and supervised employees of contractors</li> </ul> |   |                         |
| Report any significant variations in employment numbers  |   |                         |

|  | Section reference                              | Page                       |
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| ORGANISATIONAL PROFILE continued   |  |                            |
| <b>G4-11:</b> Report the percentage of total employees covered by collective bargaining agreements                                   | OUR BUSINESS CONTEXT                           | 31                         |
|  | EMPLOYEES AND COMMUNITIES                      | 53-54                      |
|  | REMUNERATION REPORT                            | 115                        |
| <b>G4-12:</b> Describe the organisation's supply chain   | VALUE CREATION                                 | 8                          |
|  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 21                         |
|  | OUR BUSINESS CONTEXT                           | 30-31                      |
|  | EMPLOYEES AND COMMUNITIES                      | 56 and 60-61               |
|  | ENVIRONMENTAL PERFORMANCE                      | 72                         |
|  | MINING CHARTER COMPLIANCE SCORECARD            | 78                         |
| <b>G4-13:</b> Report any significant changes during the reporting  | VALUE CREATION                                 | 8                          |
| period regarding the organisation's size, structure,   | HOW WE PERFORMED                               | 10-11                      |
| ownership, or its supply chain, including:   | CHIEF EXECUTIVE OFFICER'S REVIEW               | 14-15                      |
| <ul> <li>Changes in the location of, or changes in, operations,<br/>including facility openings, closings, and expansions</li> </ul> | FINANCIAL DIRECTOR'S REPORT                    | 16-19                      |
| Changes in the share capital structure and other capital   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 20-23                      |
| formation, maintenance and alteration operations (for  | EMPLOYEES AND COMMUNITIES                      | 51 and 60-61               |
| private-sector organisations)  | ENVIRONMENTAL PERFORMANCE                      | 65, 70 and 72              |
| Changes in the location of suppliers, the structure of the   | MINING CHARTER COMPLIANCE SCORECARD            | 78                         |
| supply chain, or in relationships with suppliers, including  | OPERATIONAL PERFORMANCE                        | 80-83                      |
| selection and termination  | EXPLORATION AND PROJECTS                       | 84-90                      |
|  | REMUNERATION REPORT                            | 109-110                    |
|  | DIRECTORS' REPORT                              | 126                        |
|  | SHAREHOLDER INFORMATION                        | 128-129                    |
| <b>54-14:</b> Report whether and how the precautionary approach or principle is addressed by the organisation                        | ENVIRONMENTAL PERFORMANCE                      | 62-63                      |
| <b>G4-15:</b> List externally developed economic, environmental  | ABOUT THIS REPORT                              | 3                          |
| and social charters, principles, or other initiatives to which   | CHIEF EXECUTIVE OFFICER'S REVIEW               | 15                         |
| he organisation subscribes or which it endorses  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 20-23                      |
|  | OUR BUSINESS CONTEXT                           | 31                         |
|  | Managing our risks and opportunities           | 35                         |
|  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41                         |
|  | SAFETY AND HEALTH                              | 47-48                      |
|  | EMPLOYEES AND COMMUNITIES                      | 51-52, 56-57<br>and 60-61  |
|  | ENVIRONMENTAL PERFORMANCE                      | 62, 66, 69-70<br>and 72    |
|  | MINING CHARTER COMPLIANCE SCORECARD            | 78-79                      |
|  | EXPLORATION AND PROJECTS                       | 86                         |
|  | CORPORATE GOVERNANCE                           | 98, 100-102<br>and 105-107 |
|  | REMUNERATION REPORT                            | 110-111 and                |
|  | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT    | 120-123                    |
|  |  |                            |

|   | Section reference                              | Page               |
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| ORGANISATIONAL PROFILE continued  |  |                    |
| <b>G4-16:</b> List memberships of associations (such as industry  | CHIEF EXECUTIVE OFFICER'S REVIEW               | 15                 |
| associations) and national or international advocacy  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 21 and 23          |
| organisations in which the organisation:  | OUR BUSINESS CONTEXT                           | 31                 |
| Holds a position on the governance body   | MANAGING OUR RISKS AND OPPORTUNITIES           | 35                 |
| Participates in projects or committees  | SAFETY AND HEALTH                              | 47                 |
| <ul> <li>Provides substantive funding beyond routine membership dues</li> </ul>                             | EMPLOYEES AND COMMUNITIES                      | 53, 56 and 59      |
| Views membership as strategic   | ENVIRONMENTAL PERFORMANCE                      | 63                 |
|   | MINING CHARTER COMPLIANCE SCORECARD            | 78                 |
| IDENTIFIED MATERIAL ASPECTS AND BOUNDARIES  |  |                    |
| G4-17:  | CORPORATE PROFILE                              | 4                  |
| a. List all entities included in the organisation's consolidated  | OPERATIONAL PERFORMANCE                        | 80-83              |
| financial statements or equivalent documents  | EXPLORATION AND PROJECTS                       | 84-90              |
| b. Report whether any entity included in the organisation's consolidated financial statements or equivalent | MINERAL RESOURCES AND RESERVES – SUMMARY       | 91-97              |
| documents is not covered by the report  | ABOUT THIS REPORT                              | 2-3                |
|   | CORPORATE PROFILE                              | 6                  |
|   | OUR BUSINESS CONTEXT                           | 30-31              |
|   | MANAGING OUR RISKS AND OPPORTUNITIES           | 32 and 34          |
|   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 39-41              |
|   | SAFETY AND HEALTH                              | 42                 |
|   | EMPLOYEES AND COMMUNITIES                      | 51 and 53          |
|   | ENVIRONMENTAL PERFORMANCE                      | 62                 |
|   | OPERATIONAL PERFORMANCE                        | 80                 |
|   | CORPORATE GOVERNANCE                           | 99, 103 and<br>106 |
|   | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT    | 120-121            |
| G4-18:  | ABOUT THIS REPORT                              | 2-3                |
| Explain the process for defining the report content and<br>the aspect boundaries                            | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 40-41              |
| b. Explain how the organisation has implemented the reporting principles for defining report content        |  |                    |
| <b>G4-19:</b> List all the material aspects identified in the process                                       | ABOUT THIS REPORT                              | 2-3                |
| for defining report content   | CORPORATE PROFILE                              | 6                  |
|   | OUR BUSINESS CONTEXT                           | 30-31              |
|   | MANAGING OUR RISKS AND OPPORTUNITIES           | 32 and 34          |
|   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 39-41              |
|   | SAFETY AND HEALTH                              | 42                 |
|   | EMPLOYEES AND COMMUNITIES                      | 51 and 53          |
|   | ENVIRONMENTAL PERFORMANCE                      | 62                 |
|   | OPERATIONAL PERFORMANCE                        | 80                 |
|   | CORPORATE GOVERNANCE                           | 99, 103 and<br>106 |
|   | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT    | 120-121            |

|   | Section reference   | Page           |
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| IDENTIFIED MATERIAL ASPECTS AND BOUNDARIES cont   | inued   |                |
| <b>G4-20:</b> For each material aspect, report the aspect   | ABOUT THIS REPORT   | 2-3            |
| boundary within the organisation, as follows:   | CORPORATE PROFILE   | 6              |
| <ul> <li>Report whether the aspect is material within the<br/>organisation</li> </ul>   | OUR BUSINESS CONTEXT  | 30-31          |
| If the aspect is not material for all entities within the   | Managing our risks and opportunities                                | 32 and 34      |
| organisation (as described in G4-17), select one of the   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES                      | 39-41          |
| following two approaches and report either:  • The list of entities or groups of entities included in   | SAFETY AND HEALTH   | 42             |
| G4-17 for which the aspect is not material or   | EMPLOYEES AND COMMUNITIES   | 51 and 53      |
| • The list of entities or groups of entities included in  | ENVIRONMENTAL PERFORMANCE   | 62             |
| G4-17 for which the aspect is material  | OPERATIONAL PERFORMANCE   | 80             |
| <ul> <li>Report any specific limitation regarding the aspect<br/>boundary within the organisation</li> </ul>  | CORPORATE GOVERNANCE  | 99, 103        |
|   | COM ON WE GOVERN WEE  | and 106        |
|   | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT                         | 120-121        |
| <b>G4-21:</b> For each material aspect, report the aspect   | ABOUT THIS REPORT   | 2-3            |
| boundary outside the organisation, as follows:  | CORPORATE PROFILE   | 6              |
| Report whether the aspect is material outside of the  | OUR BUSINESS CONTEXT  | 30-31          |
| <ul><li>organisation</li><li>If the aspect is material outside of the organisation, identify</li></ul>  | MANAGING OUR RISKS AND OPPORTUNITIES                                | 32 and 34      |
| the entities, groups of entities or elements for which the  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES                      | 39-41          |
| aspect is material, and describe the geographical location  | SAFETY AND HEALTH   | 42             |
| where the aspect is material for the entities identified  | EMPLOYEES AND COMMUNITIES   | 51 and 53      |
| • Report any specific limitation regarding the aspect   | ENVIRONMENTAL PERFORMANCE   | 62             |
| boundary outside the organisation   | OPERATIONAL PERFORMANCE   | 80             |
|   | CORPORATE GOVERNANCE  | 99, 103 and    |
|   |   | 106            |
|   | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT                         | 120-121        |
| <b>G4-22:</b> Report the effect of any restatements of information provided in previous reports, and the reasons  | ABOUT THIS REPORT   | 2              |
| for such restatements   | HOW WE PERFORMED  | 11             |
|   | FINANCIAL DIRECTOR'S REPORT   | 18             |
|   | ENVIRONMENTAL PERFORMANCE   | 64 and 75      |
| <b>CARD</b> D. 11176 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1   | REMUNERATION REPORT   | 117            |
| <b>G4-23:</b> Report significant changes from previous reporting periods in the scope and aspect boundaries   | ABOUT THIS REPORT   | 2-3            |
| periods in the scope and aspect boundaries  | OUR BUSINESS CONTEXT  | 30-31          |
|   | MANAGING OUR RISKS AND OPPORTUNITIES                                | 32-38          |
| CTANGUOLDED ENGACEMENT  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES                      | 39-41          |
| STAKEHOLDER ENGAGEMENT  | OUD DUCINICA CONTEXT  | 20.24          |
| <b>G4-24:</b> Provide a list of stakeholder groups engaged by the organisation  | OUR BUSINESS CONTEXT  | 30-31          |
|   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES                      | 39-41          |
| <b>G4-25:</b> Report the basis for identification and selection of stakeholders with whom to engage   | OUR BUSINESS CONTEXT  | 30-31          |
|   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES                      | 39-41          |
| <b>G4-26:</b> Report the organisation's approach to stakeholder engagement, including frequency of engagement, by type and by stakeholder group, and an indication of whether any of the engagements were undertaken specifically as part of the report preparation process | OUR BUSINESS CONTEXT STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 30-31<br>39-41 |

|   | Section reference   | Page  |
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| STAKEHOLDER ENGAGEMENT continued  |   |   |
| <b>G4-27:</b> Report key topics and concerns that have been raised through stakeholder engagement, and how the organisation has responded to those key topics and concerns, including through its reporting, and report the stakeholder groups that raised each of the key topics and concerns  | OUR BUSINESS CONTEXT STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES   | 30-31<br>39-41  |
| REPORT PROFILE  |   |   |
| <b>G4-28:</b> Reporting period (such as fiscal or calendar year) for  | ABOUT THIS REPORT   | 2   |
| information provided  | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT<br>DIRECTORS' REPORT  | 120-122<br>127  |
| <b>G4-29:</b> Date of most recent previous report   | HARMONY GOLD MINING COMPANY LIMITED INTEGRATED ANNUAL REPORT 2016   | http://www.<br>har.co.za/16/                              |
| <b>G4-30:</b> Reporting cycle (such as annual or biennial)  | Throughout the report   |   |
| <b>G4-31:</b> Provide the contact point for questions regarding the report or its contents  | ABOUT THIS REPORT   | 3   |
| G4-32:  a. Report the "in accordance" option the organisation has chosen  b. Report the GRI content index for the chosen option   | GRI CONTENT INDEX ABOUT THIS REPORT HOW WE PERFORMED  | 3<br>11   |
| c. Report the edit content index for the chosen option  | CORPORATE GOVERNANCE ASSURANCE REPORT   | 103<br>124-125  |
| <ul> <li>G4-33:</li> <li>a. Report the organisation's policy and current practice with regard to seeking external assurance for the report</li> <li>b. If not included in the assurance report accompanying the sustainability report, report the scope and basis of any external assurance provided</li> <li>c. Report the relationship between the organisation and the assurance providers</li> <li>d. Report whether the highest governance body or senior executives are involved in seeking assurance for the organisation's sustainability report</li> </ul> | ABOUT THIS REPORT HOW WE PERFORMED MANAGING OUR RISKS AND OPPORTUNITIES CORPORATE GOVERNANCE AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT ASSURANCE REPORT | 3<br>11<br>32<br>102-103<br>120-121 and<br>123<br>124-125 |
| GOVERNANCE  |   |   |
| <b>G4-34:</b> Report the governance structure of the organisation, including committees of the highest governance body, and identify any committees responsible   | CORPORATE PROFILE  SOCIAL AND ETHICS COMMITTEE:   | 6   |
| for decision-making on economic, environmental and social   | CHAIRMAN'S REPORT BOARD OF DIRECTORS  | 20-23<br>24-25  |
| impacts   | EXECUTIVE MANAGEMENT  | 26-28   |
|   | MANAGING OUR RISKS AND OPPORTUNITIES  | 32  |
|   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES  | 39  |
|   | SAFETY AND HEALTH   | 43 and 45-46  |
|   | EMPLOYEES AND COMMUNITIES   | 52, 56 and<br>58-59                                       |
|   | ENVIRONMENTAL PERFORMANCE   | 63  |
|   | CORPORATE GOVERNANCE  | 98-108  |
|   | REMUNERATION REPORT   | 109-119   |
|   | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT   | 120-123   |
|   | DIRECTORS' REPORT   | 126-127   |

#### **GENERAL STANDARD DISCLOSURES**

|   | Section reference                              | Page                    |
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| ETHICS AND INTEGRITY  |  |                         |
| <b>G4-56:</b> Describe the organisation's values, principles, | ABOUT THIS REPORT                              | 3                       |
| standards and norms of behaviour such as codes of             | CORPORATE PROFILE                              | 6                       |
| conduct and codes of ethics                                   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 20 and 22-23            |
|   | OUR STRATEGY                                   | 29                      |
|   | MANAGING OUR RISKS AND OPPORTUNITIES           | 32 and 34               |
|   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 39-41                   |
|   | SAFETY AND HEALTH                              | 43                      |
|   | EMPLOYEES AND COMMUNITIES                      | 53 and 56-57            |
|   | ENVIRONMENTAL PERFORMANCE                      | 63, 70, 74-75<br>and 77 |
|   | MINERAL RESOURCES AND RESERVES – SUMMARY       | 91                      |
|   | CORPORATE GOVERNANCE                           | 98, 100-104<br>and 106  |
|   | REMUNERATION REPORT                            | 111                     |
|   | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT    | 120                     |

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| DISCLOSURES ON MANAGEMENT APPROACH                             |  |                         |
| CATEGORY: ECONOMIC   |  |                         |
| ASPECT: ECONOMIC PERFORMANCE                                   |  |                         |
| <b>G4-EC1:</b> Direct economic value generated and distributed | KEY FEATURES YEAR-ON-YEAR                      | IFC                     |
|  | CORPORATE PROFILE                              | 5                       |
|  | VALUE CREATION                                 | 7-9                     |
|  | HOW WE PERFORMED                               | 10-11                   |
|  | FINANCIAL DIRECTOR'S REPORT                    | 16-19                   |
|  | OUR STRATEGY                                   | 29                      |
|  | EMPLOYEES AND COMMUNITIES                      | 51-61                   |
|  | OPERATIONAL PERFORMANCE                        | 80-83                   |
|  | MINERAL RESOURCES AND RESERVES – SUMMARY       | 91-97                   |
| G4-EC2: Financial implications and other risks and             | HOW WE PERFORMED                               | 11                      |
| opportunities for the organisation's activities due to climate | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22                      |
| change   | ENVIRONMENTAL PERFORMANCE                      | 62, 67-68<br>and 71-72  |
| <b>G4-EC3:</b> Coverage of the organisation's defined benefit  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 21                      |
| plan obligations   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41                      |
|  | EMPLOYEES AND COMMUNITIES                      | 52-53, 55-57<br>and 60  |
|  | REMUNERATION REPORT                            | 109, 113-114<br>and 116 |
|  | REMUNERATION REPORT                            | 114 and 117             |

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| DISCLOSURES ON MANAGEMENT APPROACH                                   |  |                        |
| CATEGORY: ECONOMIC continued   |  |                        |
| ASPECT: MARKET PRESENCE  |  |                        |
| <b>G4-EC5:</b> Ratios of standard entry level wage by gender         | EMPLOYEES AND COMMUNITIES                      | 52-53                  |
| compared to local minimum wage at significant locations of operation | REMUNERATION REPORT                            | 109                    |
| <b>G4-EC6:</b> Proportion of senior management hired from the        | EMPLOYEES AND COMMUNITIES                      | 52                     |
| local community at significant locations of operation                | MINING CHARTER COMPLIANCE SCORECARD            | 78                     |
| ASPECT: INDIRECT ECONOMIC IMPACTS                                    |  |                        |
| <b>G4-EC7:</b> Development and impact of infrastructure              | VALUE CREATION                                 | 8                      |
| investments and services supported                                   | HOW WE PERFORMED                               | 11                     |
|  | CHIEF EXECUTIVE OFFICER'S REVIEW               | 15                     |
|  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 21-22                  |
|  | OUR BUSINESS CONTEXT                           | 30-31                  |
|  | EMPLOYEES AND COMMUNITIES                      | 51, 54-55<br>and 58-61 |
|  | ENVIRONMENTAL PERFORMANCE                      | 64-66,<br>70 and 74    |
|  | MINING CHARTER COMPLIANCE SCORECARD            | 78                     |
| <b>G4-EC8:</b> Significant indirect economic impacts, including      | VALUE CREATION                                 | 8                      |
| the extent of impacts  | HOW WE PERFORMED                               | 11                     |
|  | CHIEF EXECUTIVE OFFICER'S REVIEW               | 15                     |
|  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 21-22                  |
|  | OUR BUSINESS CONTEXT                           | 30-31                  |
|  | EMPLOYEES AND COMMUNITIES                      | 51, 54-55<br>and 58-61 |
|  | ENVIRONMENTAL PERFORMANCE                      | 64-66,<br>70 and 74    |
|  | MINING CHARTER COMPLIANCE SCORECARD            | 78                     |
| ASPECT: PROCUREMENT PRACTICES  |  |                        |
| <b>G4-EC9:</b> Proportion of spending on local suppliers at          | VALUE CREATION                                 | 8                      |
| significant locations of operation                                   | HOW WE PERFORMED                               | 11                     |
|  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 21                     |
|  | EMPLOYEES AND COMMUNITIES                      | 51 and 60-61           |
|  | ENVIRONMENTAL PERFORMANCE                      | 65                     |
|  | MINING CHARTER COMPLIANCE SCORECARD            | 78                     |

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| DISCLOSURES ON MANAGEMENT APPROACH  |  |                     |
| CATEGORY: ENVIRONMENTAL   |  |                     |
| ASPECT: MATERIALS   |  |                     |
| <b>G4-EN1:</b> Materials used by weight or volume   | ENVIRONMENTAL PERFORMANCE                      | 75                  |
| <b>G4-EN2:</b> Percentage of materials used that are recycled input materials   | ENVIRONMENTAL PERFORMANCE                      | 75                  |
| ASPECT: ENERGY  |  |                     |
| <b>G4-EN3:</b> Energy consumption within the organisation   | VALUE CREATION                                 | 8                   |
|   | HOW WE PERFORMED                               | 11                  |
|   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22                  |
|   | OUR BUSINESS CONTEXT                           | 30                  |
|   | ENVIRONMENTAL PERFORMANCE                      | 62, 64 and<br>66-70 |
|   | EXPLORATION AND PROJECTS                       | 84-86               |
| <b>G4-EN4:</b> Energy consumption outside of the organisation   | OUR BUSINESS CONTEXT                           | 30                  |
|   | MANAGING OUR RISKS AND OPPORTUNITIES           | 37-38               |
|   | ENVIRONMENTAL PERFORMANCE                      | 67-71               |
| G4-EN5: Energy intensity  | ENVIRONMENTAL PERFORMANCE                      | 67                  |
| G4-EN6: Reduction of energy consumption   | ENVIRONMENTAL PERFORMANCE                      | 62 and 67-70        |
|   | EXPLORATION AND PROJECTS                       | 84-86               |
| ASPECT: WATER   |  |                     |
| G4-EN8: Total water withdrawal by source  | HOW WE PERFORMED                               | 11                  |
|   | ENVIRONMENTAL PERFORMANCE                      | 73                  |
| <b>G4-EN9:</b> Water sources significantly affected by withdrawal of water  | ENVIRONMENTAL PERFORMANCE                      | 73-75               |
| <b>G4-EN10:</b> Percentage and total volume of water recycled   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22                  |
| and reused  | OUR BUSINESS CONTEXT                           | 30                  |
|   | ENVIRONMENTAL PERFORMANCE                      | 62 and 73-74        |
| ASPECT: BIODIVERSITY  |  |                     |
| <b>G4-EN12:</b> Description of significant impacts of activities, products and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas | ENVIRONMENTAL PERFORMANCE                      | 62-63 and 66        |
| <b>G4-EN14:</b> Total number of IUCN Red List species and national conservation list species with habitats in areas affected by operations, by level of extinction risk                 | ENVIRONMENTAL PERFORMANCE                      | 66                  |
| MM1: Amount of land (owned or leased and managed  | CORPORATE PROFILE                              | 5                   |
| for production activities or extractive use) disturbed or   | HOW WE PERFORMED                               | 11                  |
| rehabilitated   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22                  |
|   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41                  |
|   | ENVIRONMENTAL PERFORMANCE                      | 64-67 and 76        |
|   | EXPLORATION AND PROJECTS                       | 90                  |
|   | MINERAL RESOURCES AND RESERVES – SUMMARY       | 92                  |
| MM2: The number and percentage of total sites identified  | CORPORATE PROFILE                              | 5                   |
| as requiring biodiversity management plans according to stated criteria, and the number (percentage) of those sites   | ENVIRONMENTAL PERFORMANCE                      | 63-64, 66<br>and 68 |
| with plans in place   | MINING CHARTER COMPLIANCE SCORECARD            | 79                  |
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| CATEGORY: ENVIRONMENTAL continued  |  |                        |
| ASPECT: EMISSIONS  |  |                        |
| <b>G4-EN15:</b> Direct greenhouse gas (GHG) emissions (Scope 1)  | HOW WE PERFORMED                               | 11                     |
|  | ENVIRONMENTAL PERFORMANCE                      | 71-72                  |
| <b>G4-EN16:</b> Energy indirect GHG emissions (Scope 2)  | HOW WE PERFORMED                               | 11                     |
|  | ENVIRONMENTAL PERFORMANCE                      | 71-72                  |
| G4-EN17: Other indirect GHG emissions (Scope 3)  | HOW WE PERFORMED                               | 11                     |
|  | ENVIRONMENTAL PERFORMANCE                      | 71-72                  |
| G4-EN18: GHG emissions intensity   | ENVIRONMENTAL PERFORMANCE                      | 71-72                  |
| <b>G4-EN19:</b> Reduction of GHG emissions   | ENVIRONMENTAL PERFORMANCE                      | 67-68 and<br>71-72     |
| ASPECT: EFFLUENTS AND WASTE  |  |                        |
| <b>G4-EN22:</b> Total water discharge by quality and destination   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22                     |
|  | ENVIRONMENTAL PERFORMANCE                      | 64 and 74-76           |
| G4-EN23: Total weight of waste by type and disposal  | HOW WE PERFORMED                               | 11                     |
| method   | ENVIRONMENTAL PERFORMANCE                      | 76-77                  |
| G4-EN24: Total number and volume of significant spills   | ENVIRONMENTAL PERFORMANCE                      | 62 and 64              |
| <b>G4-EN26:</b> Identity, size, protected status, and biodiversity value of water bodies and related habitats significantly affected by the organisation's discharges of water and run-off | ENVIRONMENTAL PERFORMANCE                      | 62 and 64              |
| MM3: Total amounts of overburden, rock, tailings and   | ENVIRONMENTAL PERFORMANCE                      | 75-77                  |
| sludges, and their associated risks  | CHIEF EXECUTIVE OFFICER'S REVIEW               | 15                     |
|  | MINERAL RESOURCES AND RESERVES – SUMMARY       | 94 and 96              |
|  | ENVIRONMENTAL PERFORMANCE                      | 62-63, 67<br>and 74-77 |
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| ASPECT: COMPLIANCE   |  |                        |
| <b>G4-EN29:</b> Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with environmental laws and regulations                                  | N/A  |                        |
| ASPECT: OVERALL  |  |                        |
| <b>G4-EN31:</b> Total environmental protection expenditures and  | HOW WE PERFORMED                               | 11                     |
| investments by type  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22                     |
|  | ENVIRONMENTAL PERFORMANCE                      | 62-70 and<br>72-77     |
|  | OPERATIONAL PERFORMANCE                        | 80                     |
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| CATEGORY: ENVIRONMENTAL continued  |   |                         |
| ASPECT: SUPPLIER ENVIRONMENTAL ASSESSMENT  |   |                         |
| <b>G4-EN32:</b> Percentage of new suppliers that were screened   | VALUE CREATION                                  | 8                       |
| using environmental criteria   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES  | 39 and 41               |
|  | ENVIRONMENTAL PERFORMANCE                       | 72                      |
| <b>G4-EN33:</b> Significant actual and potential negative environmental impacts in the supply chain and actions taken                          | ENVIRONMENTAL PERFORMANCE                       | 65, 72 and<br>75-76     |
| ASPECT: ENVIRONMENTAL GRIEVANCE MECHANISMS   |   |                         |
| <b>G4-EN34:</b> Number of grievances about environmental   | ENVIRONMENTAL PERFORMANCE                       | 64, 74 and 76           |
| impacts filed, addressed and resolved through formal grievance mechanisms  | MINING CHARTER COMPLIANCE SCORECARD             | 78-79                   |
| CATEGORY: SOCIAL – LABOUR PRACTICES AND DECENT   | WORK  |                         |
| ASPECT: EMPLOYMENT   |   |                         |
| <b>G4-LA1:</b> Total number and rates of new employee hires,   | HOW WE PERFORMED                                | 11                      |
| and employee turnover by age group, gender and region  | EMPLOYEES AND COMMUNITIES                       | 52-53                   |
|  | MINING CHARTER COMPLIANCE SCORECARD             | 78                      |
| <b>G4-LA2:</b> Benefits provided to full-time employees that   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES  | 41                      |
| are not provided to temporary or part-time employees by significant locations of operation   | SAFETY AND HEALTH                               | 47-50                   |
| significant locations of operation   | EMPLOYEES AND COMMUNITIES                       | 51-56                   |
|  | REMUNERATION REPORT                             | 56, 111, 114<br>and 117 |
| ASPECT: OCCUPATIONAL HEALTH AND SAFETY   |   |                         |
| <b>G4-LA5:</b> Percentage of total workforce represented   | SOCIAL AND ETHICS COMMIT-TEE: CHAIRMAN'S REPORT | 22                      |
| in formal joint management-worker health and safety<br>committees that help monitor and advise on occupational<br>health and safety programmes | SAFETY AND HEALTH                               | 43 and 45               |
| <b>G4-LA6:</b> Type of injury and rates of injury, occupational  | VALUE CREATION                                  | 7                       |
| diseases, lost days and absenteeism, and total number of   | HOW WE PERFORMED                                | 10-11                   |
| work related fatalities, by region and by gender   | CHIEF EXECUTIVE OFFICER'S REVIEW                | 14                      |
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|  | SAFETY AND HEALTH                               | 42-50                   |
|  | OPERATIONAL PERFORMANCE                         | 80                      |
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|  | REMUNERATION REPORT                             | 112 and 115             |
| <b>G4-LA7:</b> Workers with high incidence or high risk of   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT  | 22                      |
| diseases related to their occupation   | OUR BUSINESS CONTEXT                            | 30                      |
|  | MANAGING OUR RISKS AND OPPORTUNITIES            | 33 and 36               |
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| CATEGORY: SOCIAL – LABOUR PRACTICES AND DECENT   | WORK continued                                 |                              |
| ASPECT: OCCUPATIONAL HEALTH AND SAFETY continue  | d  |                              |
| <b>G4-LA8:</b> Health and safety topics covered in formal  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 40                           |
| agreements with trade unions   | SAFETY AND HEALTH                              | 43                           |
| ASPECT: TRAINING AND EDUCATION   |  |                              |
| <b>G4-LA9:</b> Average hours of training per year per employee by gender, and by employee category                             | EMPLOYEES AND COMMUNITIES                      | 51-55                        |
| <b>G4-LA10:</b> Programmes for skills management and lifelong  | VALUE CREATION                                 | 8                            |
| learning that support the continued employability of<br>employees and assist them in managing career endings                   | HOW WE PERFORMED                               | 11                           |
| employees and assist them in managing career endings   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41                           |
|  | EMPLOYEES AND COMMUNITIES                      | 54-55                        |
| G4-LA11: Percentage of employees receiving regular   | VALUE CREATION                                 | 8                            |
| performance and career development reviews, by gender<br>and by employee category  | OUR BUSINESS CONTEXT                           | 31                           |
| and by employee category   | EMPLOYEES AND COMMUNITIES                      | 51-52 and<br>54-55           |
|  | CORPORATE GOVERNANCE                           | 98-99,<br>101-102<br>and 104 |
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|  | AUDIT AND RISK COMMITTEE: CHAIRMAN'S REPORT    | 121                          |
| ASPECT: DIVERSITY AND EQUAL OPPORTUNITY  |  |                              |
| G4-LA12: Composition of governance bodies and  | HOW WE PERFORMED                               | 11                           |
| breakdown of employees per employee category according   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 21                           |
| to gender, age group, minority group membership, and other indicators of diversity   | BOARD OF DIRECTORS                             | 24-25                        |
| or diversity   | EXECUTIVE MANAGEMENT                           | 26-28                        |
|  | OUR BUSINESS CONTEXT                           | 31                           |
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| ASPECT: SUPPLIER ASSESSMENT FOR LABOUR PRACTICE  | ES   |                              |
| <b>G4-LA14:</b> Percentage of new suppliers that were screened   | OUR BUSINESS CONTEXT                           | 30-31                        |
| using labour practices criteria  | MANAGING OUR RISKS AND OPPORTUNITIES           | 35                           |
|  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41                           |
|  | EMPLOYEES AND COMMUNITIES                      | 54, 56 and 61                |
| <b>54-LA15:</b> Significant actual and potential negative impacts  | OUR BUSINESS CONTEXT                           | 30-31                        |
| for labour practices in the supply chain and actions taken   | MANAGING OUR RISKS AND OPPORTUNITIES           | 32 and 35                    |
|  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 40-41                        |
|  | EMPLOYEES AND COMMUNITIES                      | 56                           |
| ASPECT: LABOUR PRACTICES GRIEVANCE MECHANISMS  |  |                              |
| <b>G4-LA16:</b> Number of grievances about labour practices filed, addressed, and resolved through formal grievance mechanisms | CHIEF EXECUTIVE OFFICER'S REVIEW               | 15                           |
|  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22                           |
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| CATEGORY: SOCIAL – LABOUR PRACTICES AND DECENT WORK continued  |  |       |  |  |
| ASPECT: LABOUR/MANAGEMENT RELATIONS  |  |       |  |  |
| MM4: Number of strikes and lock-outs exceeding one   | CHIEF EXECUTIVE OFFICER'S REVIEW               | 15    |  |  |
| week's duration by country   | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22    |  |  |
| CATEGORY: SOCIAL – HUMAN RIGHTS  |  |       |  |  |
| ASPECT: INVESTMENT   |  |       |  |  |
| <b>G4-HR1:</b> Total number and percentage of significant  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41    |  |  |
| investment agreements and contracts that include human rights clauses or that underwent human rights screening   | EMPLOYEES AND COMMUNITIES                      | 56    |  |  |
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| ASPECT: NON-DISCRIMINATION   |  |       |  |  |
| <b>G4-HR3:</b> Total number of incidents of discrimination and corrective actions taken  | EMPLOYEES AND COMMUNITIES                      | 56    |  |  |
| ASPECT: FREEDOM OF ASSOCIATION AND COLLECTIVE E  | BARGAINING                                     |       |  |  |
| <b>G4-HR4:</b> Operations and suppliers identified in which the  | OUR BUSINESS CONTEXT                           | 31    |  |  |
| right to exercise freedom of association and collective<br>bargaining may be violated or at significant risk, and<br>measures taken to support these rights  | EMPLOYEES AND COMMUNITIES                      | 53-54 |  |  |
| ASPECT: CHILD LABOUR   |  |       |  |  |
| <b>G4-HR5:</b> Operations and suppliers identified as having significant risk for incidents of child labour, and measures taken to contribute to the effective abolition of child labour                                       | EMPLOYEES AND COMMUNITIES                      | 56    |  |  |
| ASPECT: FORCED OR COMPULSORY LABOUR  |  |       |  |  |
| <b>G4-HR6:</b> Operations and suppliers identified as having significant risk for incidents of forced or compulsory labour, and measures to contribute to the elimination of all forms of forced or compulsory labour          | EMPLOYEES AND COMMUNITIES                      | 56    |  |  |
| ASPECT: ASSESSMENT   |  |       |  |  |
| <b>G4-HR9:</b> Total number and percentage of operations that have been subject to human rights reviews or impact assessments  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41    |  |  |
|  | EMPLOYEES AND COMMUNITIES                      | 56    |  |  |
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| ASPECT: SUPPLIER HUMAN RIGHTS ASSESSMENT   |  |       |  |  |
| <b>G4-HR10:</b> Percentage of new suppliers that were screened using human rights criteria   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41    |  |  |
| <b>G4-HR11:</b> Significant actual and potential negative human rights impacts in the supply chain and actions taken   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES | 41    |  |  |
| ASPECT: HUMAN RIGHTS GRIEVANCES  |  |       |  |  |
| <b>G4-HR12:</b> Number of grievances about human rights impacts filed, addressed and resolved through formal grievance mechanisms  | EMPLOYEES AND COMMUNITIES                      | 56    |  |  |
| ASPECT: INDIGENOUS RIGHTS  |  |       |  |  |
| <b>MM5:</b> Total number of operations taking place in or adjacent to indigenous peoples' territories, and number and percentage of operations or sites where there are formal agreements with indigenous peoples' communities | EMPLOYEES AND COMMUNITIES                      | 51-61 |  |  |

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| CATEGORY: SOCIAL – SOCIETY   |   |                        |
| ASPECT: LOCAL COMMUNITIES  |   |                        |
| <b>G4-SO1:</b> Percentage of operations with implemented   | OUR BUSINESS CONTEXT                            | 30                     |
| ocal community engagement, impact assessments and  | MANAGING OUR RISKS AND OPPORTUNITIES            | 32, 35                 |
| levelopment programmes   | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES  | 39-41                  |
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|  |   | 72, 74 and 77          |
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| <b>G4-SO2:</b> Operations with significant actual or potential negative impacts on local communities                                   | CORPORATE PROFILE                               | 5-6                    |
|  | VALUE CREATION                                  | 9                      |
|  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT  | 20-23                  |
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|  | MANAGING OUR RISKS AND OPPORTUNITIES            | 35                     |
|  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES  | 39, 41                 |
|  | SAFETY AND HEALTH                               | 43                     |
|  | EMPLOYEES AND COMMUNITIES                       | 51-53 and 56           |
|  | ENVIRONMENTAL PERFORMANCE                       | 63, 73 and 76          |
| SPECT: ANTI-CORRUPTION   |   |                        |
| <b>G4-SO3:</b> Total number and percentage of operations assessed for risks related to corruption and the significant risks identified | SOCIAL AND ETHICS COMMIT-TEE: CHAIRMAN'S REPORT | 22                     |
|  | CORPORATE GOVERNANCE                            | 98, 101-103<br>and 106 |
| <b>G4-SO4:</b> Communication and training on anti-corruption policies and procedures   | CORPORATE PROFILE                               | 6                      |
|  | OUR BUSINESS CONTEXT                            | 30                     |
|  | CORPORATE GOVERNANCE                            | 99, 102-103<br>and 106 |
| <b>G4-SO5:</b> Confirmed incidents of corruption and actions aken  | CORPORATE GOVERNANCE                            | 102-103                |
| ASPECT: PUBLIC POLICY  |   |                        |
| 64-SO6: Total value of political contributions by country and recipient/beneficiary  | CORPORATE GOVERNANCE                            | 99                     |
| ASPECT: ANTI-COMPETITIVE BEHAVIOUR   |   |                        |
| <b>G4-SO7:</b> Total number of legal actions for anti-competitive  | CORPORATE GOVERNANCE                            | 103                    |
| behaviour, anti-trust and monopoly practices, and their outcomes   | DIRECTORS' REPORT                               | 126                    |
| ASPECT: COMPLIANCE   |   |                        |
| <b>54-SO8:</b> Monetary value of significant fines and total   | SAFETY AND HEALTH                               | 44                     |
| number of non-monetary sanctions for non-compliance with laws and regulations  | CORPORATE GOVERNANCE                            | 103                    |
| ASPECT: SUPPLIER ASSESSMENT FOR IMPACTS ON SOCI  | ETY   |                        |
| <b>G4-SO10:</b> Significant actual and potential negative impacts on society in the supply chain and actions taken                     | VALUE CREATION                                  | 8                      |
|  | STAKEHOLDER ENGAGEMENT AND OUR MATERIAL ISSUES  | 39-41                  |
|  | EMPLOYEES AND COMMUNITIES                       | 56 and 60-61           |
|  | ENVIRONMENTAL PERFORMANCE                       | 72                     |
|  | MINING CHARTER COMPLIANCE SCORECARD             | 78                     |

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| ASPECT: CLOSURE PLANNING                                     |  |                            |
| MM10: Number and percentage of operations with closure plans | CORPORATE PROFILE                              | 5                          |
|  | HOW WE PERFORMED                               | 11                         |
|  | SOCIAL AND ETHICS COMMITTEE: CHAIRMAN'S REPORT | 22                         |
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